

FEDERAL JUDICIAL CENTER



International Judicial
Relations Office



“TO FURTHER THE DEVELOPMENT AND ADOPTION OF
IMPROVED JUDICIAL ADMINISTRATION” THROUGH
EDUCATION & RESEARCH

—implementing legislation

INSTITUTIONAL AUTONOMY

Independent judicial
branch agency

- Not within Supreme Court

Judicial Conference and
Congress may request
research projects and
education programs





FEDERAL JUDICIAL CENTER

A judicial branch agency, established 1967

DIRECTOR

Term: 4 – 7 years

STAFF

127 (2021)

BUDGET

\$29,015,000 (2021)

BOARD

Chief Justice of the
Supreme Court

Permanent chair

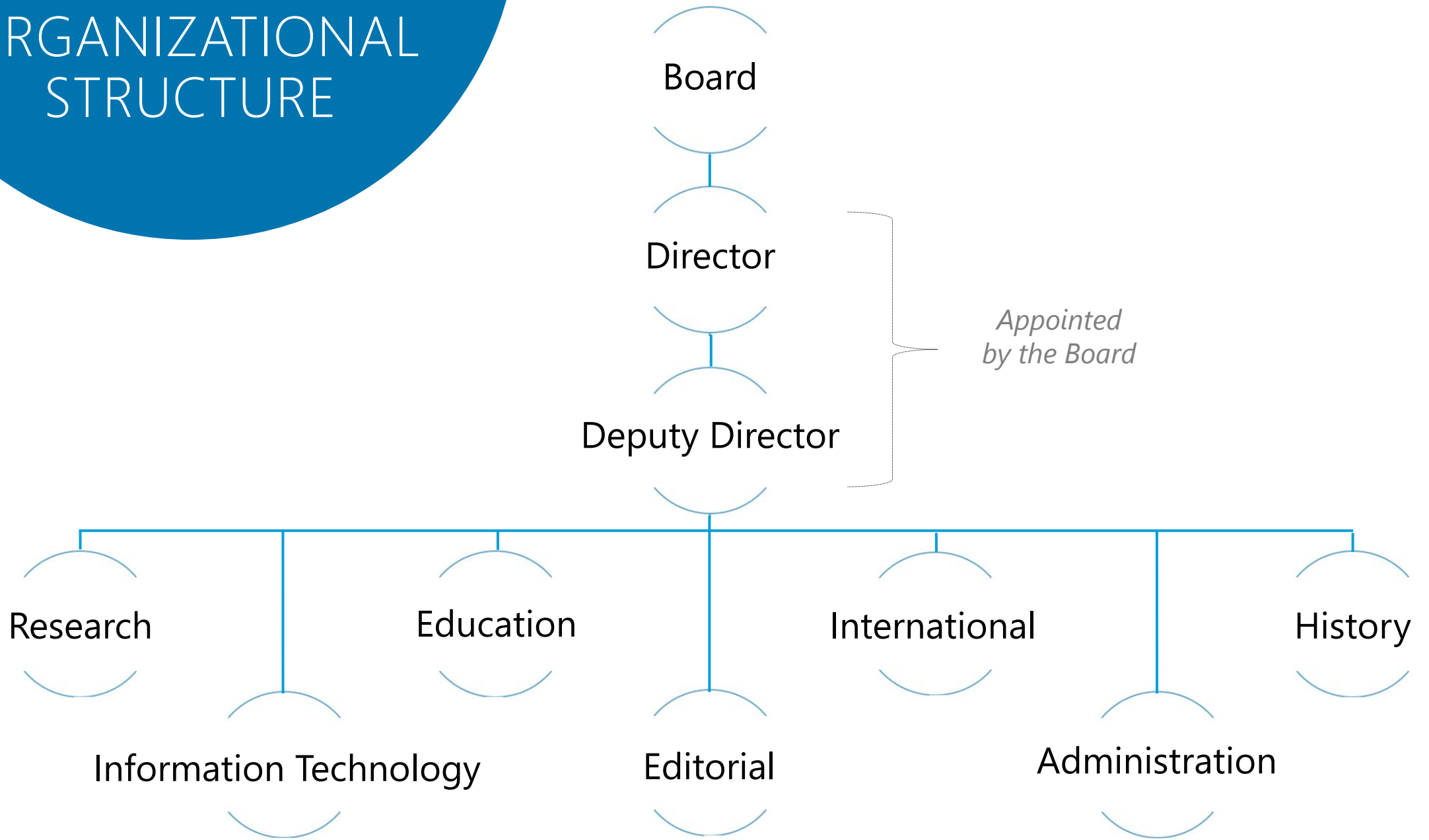
7 Judges

Four-year term

Director of the
Administrative Office

Permanent member

ORGANIZATIONAL STRUCTURE



EDUCATION DIVISION

Judicial & Legal

- Appellate
- District
- Bankruptcy
- Magistrate
- Court Attorneys

Executive Education

- Chief Judges
- Court Unit Executives
- Deputy Court Unit Executives

Management Professional Development

- Managers
- Supervisors
- Court Staff

Probation & Pretrial Services

- Probation
- Pretrial
- Treatment Services

Multimedia Production

- Video
- eLearning
- Podcast

JUDGES



JUDGES' ROLE IN PROGRAM PLANNING



ADVISORY COMMITTEES



- Appellate, District, Bankruptcy, Magistrate
- Members serve for 3-year terms (normally renewable once)
- Provide advice and guidance
- Assist with identifying needs/competencies, consult on curriculum, may serve as faculty
- Meetings
 - Facilitated
 - Periodic virtual meetings
 - Annual in-person meetings

PROGRAMS FOR JUDGES

Not mandatory

Faculty: judges and experts

Invited to attend at least 1 program a year

- New judge orientation
- National/regional
- Special focus
- In-district
- Faculty development
- Virtual
- Asynchronous multimedia
- Planning and development meetings



TOPICS



All Judges

- Judicial Ethics
- Workplace Conduct
- Case Management
- Opinion Writing
- Using Court Technologies
- Substantive and Procedural Law
- Discovery/eDiscovery
- Evidence
- Cybersecurity

TOPICS BY TYPE OF JUDGE

Appellate

- Collegiality
- Decision-making Process
- Jurisdiction

Bankruptcy

- Insolvency Law Updates
- Business and Consumer Law
- Finance and LLCs

District/First Instance

- Civil/Criminal Procedure
- Courtroom Skills
- Sentencing

Magistrate

- Criminal Pre-trial
- Mediation and Settlement Skills
- Pro Se Litigation

COURT PERSONNEL



COURT ADMINISTRATORS

Court Administration

Workplace Conduct

Leadership and Management

Communication Skills

Implementing Judiciary Policy

Change Management



PROBATION AND PRETRIAL SERVICES

Problem-solving Courts

Pre-trial Justice

Post-conviction Supervision

Pre-sentence Investigation

Evidence-based Practices

Behavioral Health

Neuroscience and Addiction

LEADERSHIP AND MANAGEMENT

"A good leader inspires people to have confidence in the leader, a great leader inspires people to have confidence in themselves."

–Eleanor Roosevelt

Programs, eLearning, publications

- Chief judges
- Chief judges and clerks of court
- Executive and management-level court administrators



PEDAGOGY

ADULT EDUCATION: THE FOUNDATION

Competencies

Knowledge, skills, values

Evidence-based learning
objectives related to
professional responsibilities

Task-oriented

Relevant, practical goals

Active

Program "ownership"

Experiential learning

Facilitation not instruction

FACULTY DEVELOPMENT

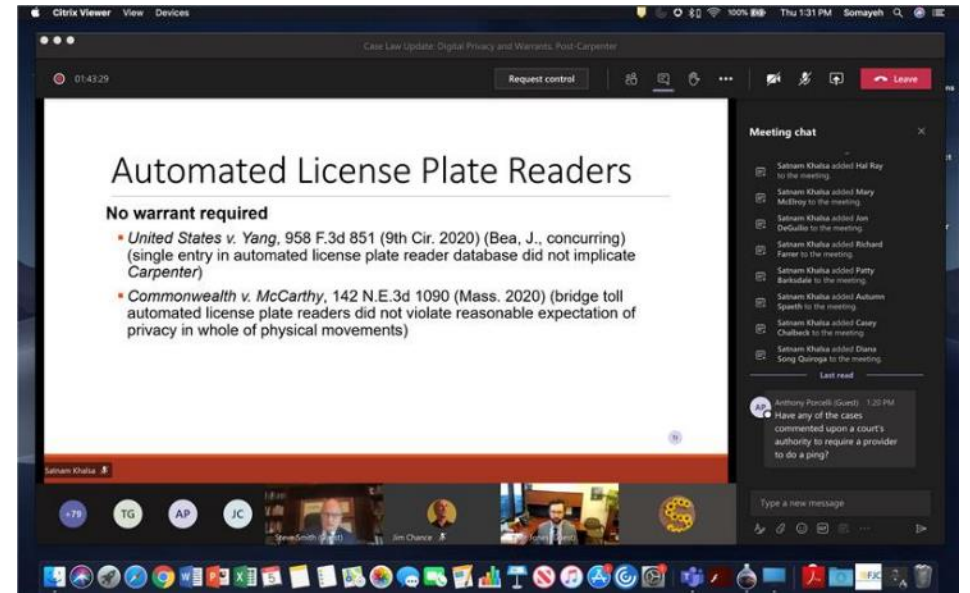
Embrace science of learning

- Short presentations with interactive components
- Small group work
 - Facilitated discussion
 - Learning activities
- Blended learning
 - In-person, virtual, asynchronous, video



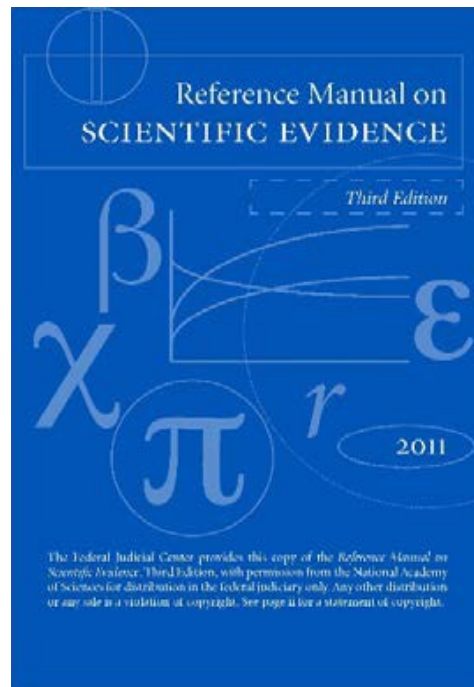
EDUCATION TECHNOLOGY

- Participant engagement tools
- Virtual programs
- eLearning
- Streaming video & audio
- Podcasts
- Video
 - FJC production studio



PUBLICATIONS

Some developed with an advisory committee
All reviewed by judges before publication



Benchbook for District Court Judges
Judicial Writing Manual

Recurring Problems in Criminal Trials

Case Management & ADR

Deskbook for Chief Judges

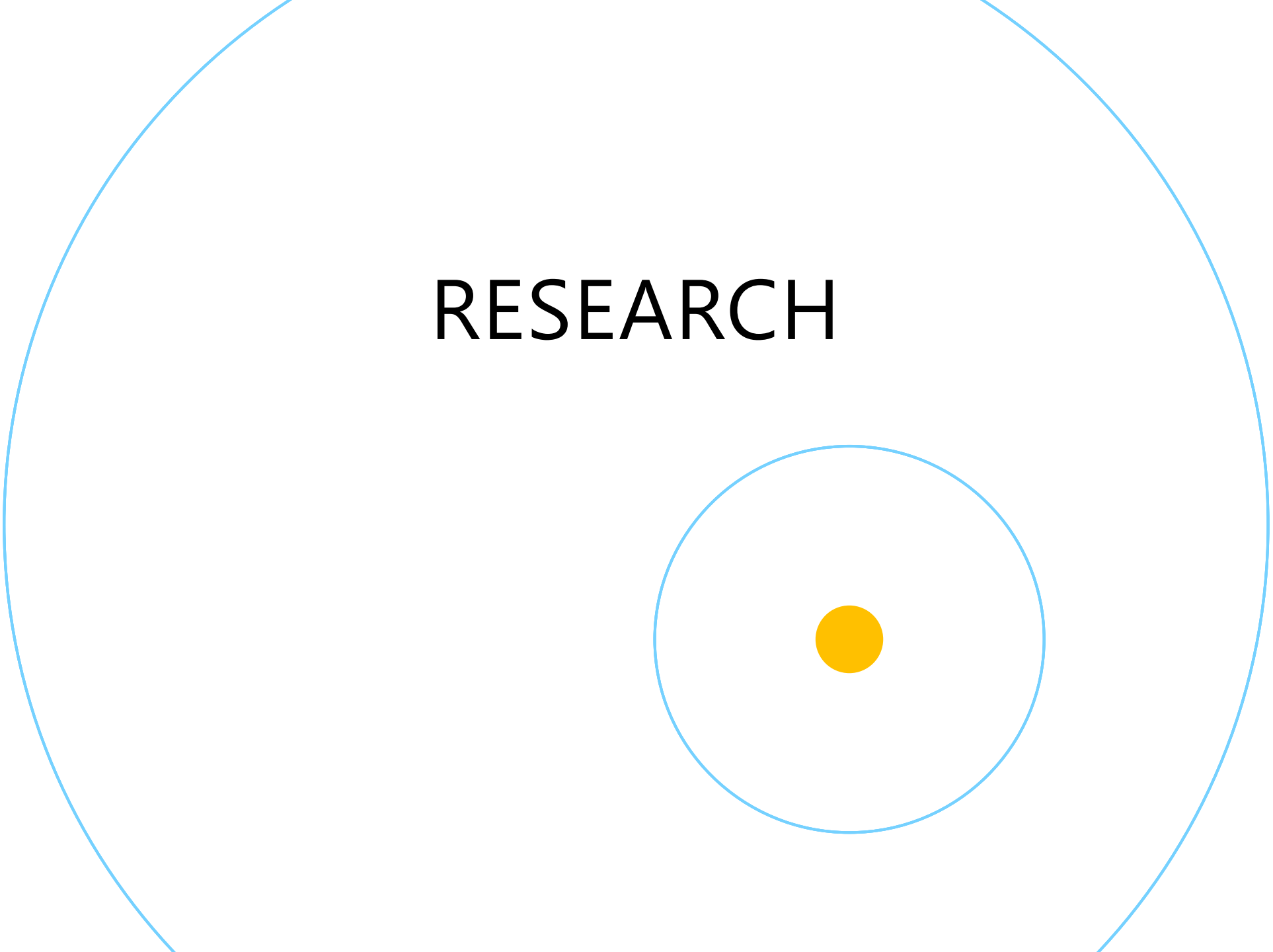
Reference Manual on Scientific Evidence

Manual for Complex Litigation

Monographs on legal issues

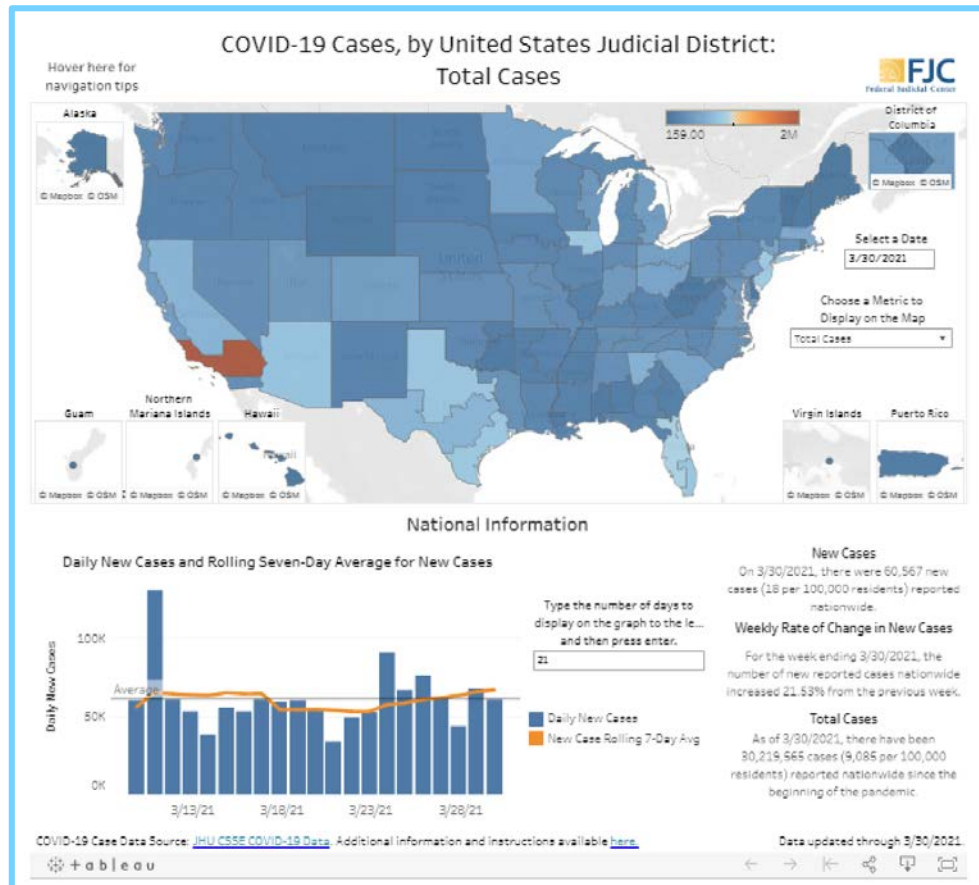
Case management and procedure

RESEARCH



RESEARCH

Mandate: to examine and evaluate federal court practices and policies using a range of research methods; encourage other researchers to engage in such study



Projects include:

- Judicial performance and employee workplace surveys
- Judicial work measurement (case weighting)
- Studies of remote technologies
- Impact of rule amendments
 - E.g., discovery rules
- Offender re-entry programs
- Integrated database of case records

RESEARCH ASSOCIATES



**Qualitative and
quantitative
research skills**

- Staffed by research professionals, many with dual graduate degrees:
 - Law, quantitative, social, and cognitive-psychology, sociology, economics, data science, engineering

REPORTS, PUBLICATIONS, AND ONLINE CONTENT

Reports: Web accessibility and disability in the federal courts; 10-year patent pilot program

Guides and Manuals: Manual for Complex Litigation; Reference Manual on Scientific Evidence; guides on electronic evidence and trade secret seizure best practices

Curated Online Resources: Emergency election litigation, self-represented litigants, scientific evidence

Interactive Maps and Dashboards: Emergency election litigation and COVID-19 cases by judicial district

Unpublished: Memoranda to courts, Judicial Conference Committees, and others

JUDICIAL HISTORY & INTERNATIONAL JUDICIAL RELATIONS



JUDICIAL HISTORY

Mandate: to conduct, coordinate, and encourage programs related to the history of the judicial branch of the United States government



- Digital exhibits and scholarship about judicial history
- Guidance to judges about preserving their papers
- Digital resources and a summer institute about teaching famous federal trials
- Biographical directory of Article III judges
- Historical data about judges and the judiciary

INTERNATIONAL JUDICIAL RELATIONS

Mandate: to exchange information about judicial-branch education, court operations, and strategies for improving the administration of justice with judges and court personnel from other countries



- Informational briefings
- Educational programs
- International conferences
- Technical assistance
- Materials
- International Judicial Relations Committee

Judges and legal professionals from other countries and jurisdictions are scholars in residence at the FJC.

Recent Fellows and research projects include

- Brazil: sentencing guidelines
- Pakistan: alternative dispute resolution
- Papua New Guinea: case management
- Japan: litigation funding
- Bulgaria: court technology
- Philippines: judicial conduct and discipline
- Uzbekistan: court-media relations
- Hungary: digital technology and privacy rights

VISITORS TO THE FJC: 2019

IN 2019, THE CENTER HOSTED OVER 430 VISITORS FROM 67 DIFFERENT COUNTRIES AND JURISDICTIONS, INCLUDING

Afghanistan, Albania, Argentina, Armenia, Benin, Bosnia and Herzegovina, Brazil, Brunei, Bulgaria, Burkina Faso, Chad, China, Costa Rica, Cote d'Ivoire, Egypt, Estonia, Ethiopia, France, Gabon, Georgia, Ghana, Guatemala, Guinea-Bissau, Haiti, Hungary, Indonesia, Iraq, Japan, Kazakhstan, Kenya, Kosovo, Liberia, Lithuania, Malawi, Malaysia, Mali, Mongolia, Niger, Nigeria, North Macedonia, Pakistan, Papua New Guinea, Paraguay, Peru, Philippines, Poland, Portugal, Romania, Rwanda, Serbia, Seychelles, Singapore, Slovakia, South Africa, South Korea, Spain, Taiwan, Tanzania, Thailand, Tunisia, Turkey, Uganda, Ukraine, Uzbekistan, Vietnam, Zambia, and Zimbabwe



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